

# IEEE Membership Development Conference Call / Web Cast

## 15 February 2012





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### **Today's Edition**

**Membership Statistics and Goals Update** – John Day

IEEE Contact Center – Marianne Schmidt

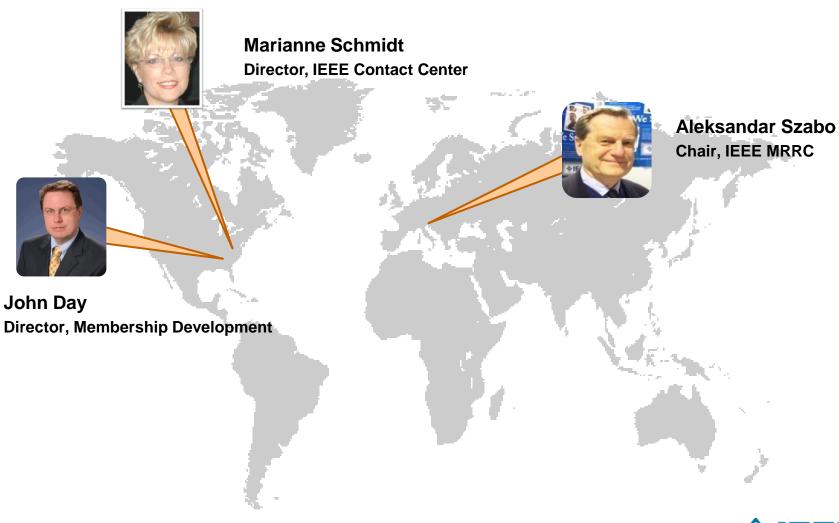
**Updates / Wrap-Up / Direction** - Aleksandar Szabo

**Open Floor Q&A** 

Subject Appendix: Field Team Resources



## **Today's Speakers**



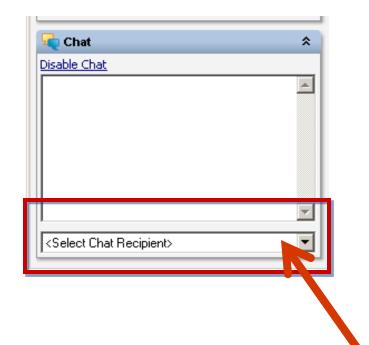


## Web Cast Interface – ReadyTalk®





**Ask Questions** 



# Web Cast Attendance Roll Call

Use the Chat pod.

Please type in your name/ title/location.





#### **Web Cast Notes**

Webcast presentation will be available on MD online community at <a href="http://oc.ieee.org">http://oc.ieee.org</a> (general access page) or <a href="http://ieee-md-net.oc.ieee.org/main">http://ieee-md-net.oc.ieee.org/main</a> for the MD Community/Group. You will need to use your IEEE web account for access. Once in, the presentation will be posted under the "Content" Tab. If you wish to join, please send email to <a href="mailto:c.downer@ieee.org">c.downer@ieee.org</a> for an invite.

Attendees will hear the broadcast via their computer.

This webcast is recorded. Presentation and audio will be available as an "on-demand" resource – URL and announcement to be posted in the MD online community (please see access above).





## **Webcast Notes – Raising Questions**

- You can continue to ask topical questions using the chat box during the entire webcast. They will be presented by our Moderator to the appropriate presenter for response.
- Some questions in the Chat Box may be responded to during the webcast by presenters or Moderator.





## Membership Statistics & Goals Update

# January 2012





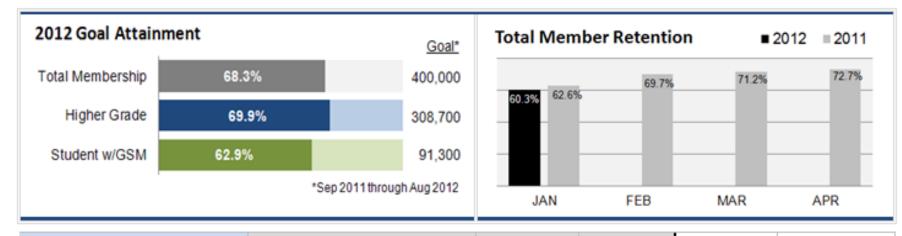
Presented by:

John Day

Director, Membership Development
j.day@ieee.org



#### January 2012 Dashboard – IEEE Membership



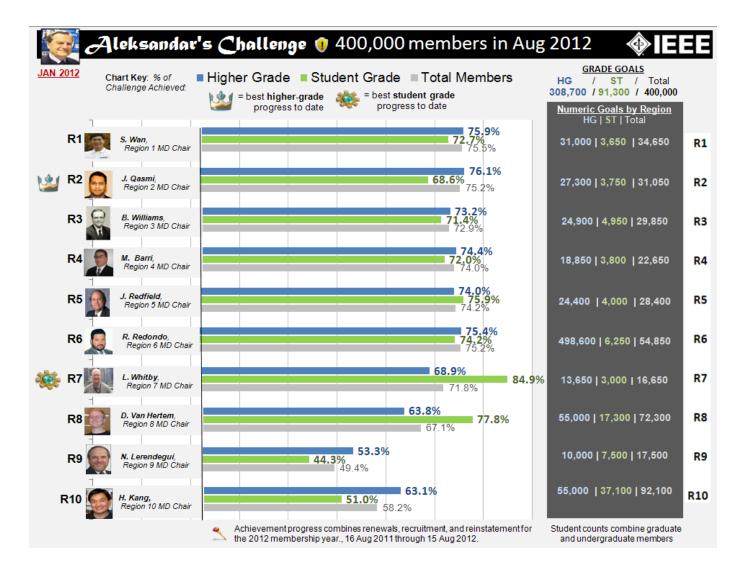
Monthly Census		YoY Va	riance	Jan '12	Jan '11	Dec '11	Jan '12 vs. Dec '11	
IEEE Membership	•	8,889	+ 2.1%	426,772	417,883	415,989	+ 2.6%	
Honorary	^	1	+ 3.2%	32	31	32	-	
Fellow	^	172	+ 2.5%	7,022	6,850	6,692	+ 4.9%	
<ul> <li>Senior Member</li> </ul>	^	775	+ 2.4%	33,439	32,664	33,749	-0.9%	
<ul> <li>Member</li> </ul>	^	2,404	+ 1.0%	253,627	251,223	251,842	+ 0.7%	
<ul> <li>Associate Member</li> </ul>	~	(61)	-0.4%	15,967	16,028	15,862	+ 0.7%	
<ul> <li>Graduate Student</li> </ul>	~	(517)	-1.2%	43,390	43,907	39,895	+ 8.8%	
<ul> <li>Undergraduate Student</li> </ul>	^	6,115	+ 9.1%	73,295	67,180	67,917	+ 7.9%	
Society Memberships	•	1,805	+ 0.5%	331,384	329,579	348,360	-4.9%	
<ul> <li>16 Societies up &gt; 1%</li> <li>9 Societies +/- 1%</li> </ul>	<b>∧</b>	6,616 (186)			_	•	including Affiliates by 2,663 or +0.9%	



13 Societies down > 1%

(4,620)

#### Goals – 2012 Membership Year (Aleksandar's Challenge)



#### Reminder

Progress against goals combine renewals, recruitment, and reinstatement for the 2012 membership year





### **Active Membership by Region**

	Geographic IEEE Membership Summary - January 2012															
REGION	Hi	gher-Gra	de w/o GS	M		Graduate	Students	;	Undergraduate Students				TOTAL MEMBERS			
REGION	2012	2011	Cha	inge	2012	2011	Cha	inge	2012	2011	Cha	nge	2012	2011	Cha	nge
			#	%			#	%			#	%			#	%
1	31,274	31,965	(691)	-2.2%	2,167	2,297	(130)	-5.7%	2,421	2,296	125	5.4%	35,862	36,558	(696)	-1.9%
2	27,647	28,284	(637)	-2.3%	2,080	2,145	(65)	-3.0%	2,459	2,289	170	7.4%	32,186	32,718	(532)	-1.6%
3	25,104	25,448	(344)	-1.4%	2,625	2,763	(138)	-5.0%	3,518	3,201	317	9.9%	31,247	31,412	(165)	-0.5%
4	18,877	19,166	(289)	-1.5%	2,120	2,141	-21	-1.0%	2,609	2,552	57	2.2%	23,606	23,859	(253)	-1.1%
5	24,756	25,082	(326)	-1.3%	2,060	2,138	(78)	-3.6%	3,007	2,830	177	6.3%	29,823	30,050	(227)	-0.8%
6	49,835	50,493	(658)	-1.3%	3,475	3,717	(242)	-6.5%	4,333	3,947	386	9.8%	57,643	58,157	(514)	-0.9%
R 1-6	177,493	180,438	(2,945)	-1.6%	14,527	15,201	(674)	-4.4%	18,347	17,115	1,232	7.2%	210,367	212,754	(2,387)	-1.1%
7	13,360	13,425	(65)	-0.5%	2,159	2,086	73	3.5%	1,706	1,698	8	0.5%	17,225	17,209	16	0.1%
8	54,629	52,681	1,948	3.7%	12,087	11,958	129	1.1%	11,378	10,499	879	8.4%	78,094	75,138	2,956	3.9%
9	9,593	8,653	940	10.9%	1,727	1,821	(94)	-5.2%	7,315	6,955	360	5.2%	18,635	17,429	1,206	6.9%
10	55,012	51,599	3,413	6.6%	12,890	12,841	49	0.4%	34,549	30,913	3,636	11.8%	102,451	95,353	7,098	7.4%
R 7-10	132,594	126,358	6,236	4.9%	28,863	28,706	157	0.5%	54,948	50,065	4,883	9.8%	216,405	205,129	11,276	5.5%
TOTAL	310,087	306,796	3,291	1.1%	43,390	43,907	(517)	-1.2%	73,295	67,180	6,115	9.1%	426,772	417,883	8,889	2.1%

- Active membership counts are a outcome, not a driver
- Drivers are YoY recruitment, retention, and reinstatement





#### Member Renewals – 2012

#### "Minding the Gap" reporting ...

- Succinct and portrayal of the YoY MD situation (cuts through the data clutter) – updated monthly
- De-emphasis of attention on sum totals, as total performance is an outcome / roll-up of activity within the Sections
- Actionable intelligence enables MD optimization

Member Retention YoY	Jan '12					
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>		
Region 1	-1.7%	-1.4%	-5.2%	-1.9%		
Berkshire	-2.3%	-50.0%	-50.0%	-3.1%		
Binghamton Section	2.7%	-5.7%		-0.1%		
Boston Section (L)	-2.1%	-3.1%		-2.7%		
Buffalo Section	1.5%			-1.4%		
Connecticut Section (L)	0.0%	0.1%	-21.2%	-1.9%		
Green Mountain Section	-6.4%	15.8%	-19.1%	-6.7%		
Ithaca Section	-3.2%	1.5%	14.4%	-0.4%		
Long Island Section	-1.8%	9.4%	6.0%	-1.4%		
Maine Section	2.6%	19.2%	20.5%	4.9%		
Mid-Hudson Section	0.1%	-26.6%		-2.0%		
Mohawk Valley Section	-1.7%	10.4%	-12.2%	-2.8%		
New Hampshire Section	-1.3%	9.5%	3.2%	-0.7%		
New Jersey Coast Section	-1.1%	-2.5%	8.2%	-0.7%		
New York Section (L)	-1.1%	3.0%	-2.8%	-0.9%		
North Jersey Section (L)	-2.5%	-1.5%	-0.8%	-2.6%		
Princeton/C. Jersey Section (L)	-2.7%	2.1%	0.2%	-2.1%		
Providence Section	-3.1%	-12.7%	10.5%	-2.9%		
Rochester Section		-13.9%	-5.3%	-5.3%		
Schenectady Section	-1.2%	-2.0%	-11.2%	-1.0%		
Springfield Section	7.3%	8.3%	-4.8%	7.0%		
Syracuse Section	-3.0%	1.1%	11.4%	-1.9%		
Worcester County Section	-1.9%	-10.7%	-10.2%	-2.3%		

	R	RETENTION YoY - All Members										
			Jan '12									
•	Region	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>							
_	<b>3</b> 1	-1.7%	-1.4%	-5.2%	-1.9%							
	3	-1.4%	-3.1%	-3.3%	-1.7%							
<b>L</b>	3 3	-1.5%	-3.5%	-5.2%	-2.3%							
	4	-1.9%	-5.8%	-5.4%	-2.7%							
!	5	-2.2%	0.1%	-1.3%	-2.2%							
ı	6	-1.3%	-3.9%	-4.0%	-1.7%							
i	7	-1.2%	-2.6%	-3.2%	-1.4%							
•	8	-2.5%	-1.5%	0.7%	-1.9%							
	9	-1.8%	-2.3%	-0.5%	-0.8%							
	10	-3.0%	-0.4%	0.1%	-2.0%							

Detail by Section Now Available -- Appended to end of stats update

RI	<b>RETENTION YoY - All Members</b>									
	Jan '12									
Region	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>						
1	-1.7%	-1.4%	-5.2%	-1.9%						
2	-1.4%	-3.1%	-3.3%	-1.7%						
3	-1.5%	-3.5%	-5.2%	-2.3%						
4	-1.9%	-5.8%	-5.4%	-2.7%						
5	-2.2%	0.1%	-1.3%	-2.2%						
6	-1.3%	-3.9%	-4.0%	-1.7%						
7	-1.2%	-2.6%	-3.2%	-1.4%						
8	-2.5%	-1.5%	0.7%	-1.9%						
9	-1.8%	-2.3%	-0.5%	-0.8%						
10	-3.0%	-0.4%	0.1%	-2.0%						

<u>Note</u>: First-year member retention is presently fairing better than the YoY retention momentum for all members





#### 'Minding the Gap' – Actionable Intelligence (ex. Arrears Recovery)

- Awareness enables optimization of Volunteer time and effort
- Optimization of MGA MD budget, i.e., precision outreach instead of 'canvassing the world'
  - Print campaigns can range in cost from \$0.45 to \$1.00 each... multiplied by the # of HG members in Arrears worldwide (two-color piece, nothing fancy)
- Local mobilization / outreach works!
  - <u>Case Study</u>: North Jersey Section. On 10 February, issued a renewal reminder message using the MD letter template

HG Recove			arch – 31 . etention Situa	
Campaigns to Members in Arrears	Decline > 3%			Gain > 1%
Cover wrap – 'IEEE Spectrum'	1	1	1	1
IEEE e-Mail Campaigns (per month)	2	2	1	1
IEEE Print Campaigns (total)	2	1	1	1
IEEE Contact Center Calls (total)	1	1	-	-
Section Outreach (recommended)	-	1	1	-

Kudos to Mani Iyer,
North Jersey MD
Chair

L'ESCION MEST

Applicit Ressage to IIIE Noth Jersey Section members who have not renewed in 1011

Dest IIIE Member,

as an IIIE Member,

as an IIIE Member in 2011, you have helped the HIEE North Jersey Section serve your local community, and I want to thank you for your support. We take restroutly our stations and deligation to raise searcement shout the role that Engineering and Technology can play in meking our world a better place. In that spirit, the IIIE North Jersey Section synonocced several worthwhile activities in 2011, including:

1. Lecture Series Program

2. Chapters Redmired Activities

3. HIEE Conference on Technology Emplaind Security

4. HIEE International Conference Technologies for Practical Robot Applications

5. Student Lettvities

7. Romen In Engineering

8. Consultants and Enterprenaury Network

8. Rilescones what a pupil Confidence Computer, Firm Liarm, and Telephone

10. Section Distinguished Ember Americ

During a secent review of the membership croter, I noticed your record show you have not yet renewed for the 2012 membership year. As busy as our anily life is, package this was a supple oversight.

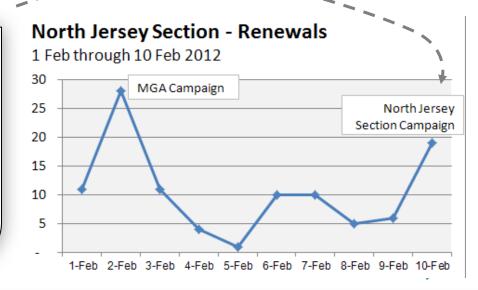
Because you make a difference, I am meking pur membership renewal and support again in 2012 - the good deeds we deliver to our community depend on it. To can exceep your HIEE Membership wirm.ieee.cog/fesser.

Thank you for your time, and continued consideration to support the activities of the HIEE North Jersey Section. If you have already censeed, we thank you for your report.

Let me have have I can be of any assistance.

Shalinger III.

Johns JUPE Challer, Library Section Rembership Development.



#### **Reminder - Arrears Recovery Resources & Tools**

- Letter template for renewal reminder / arrears recovery (used by Mani Iyer, of North Jersey Section)
- Data via SAMIEEE, pre-defined queries
- E-notice
- IEEE Contact Center

SAN	SAMIEEE DATA / PRE-DEFINED QUERIES							
Through end of Feb	(MD) 2011 Last Renewal Year for Active Members – Name, Grade, Email (MD) First Year Members Not Renewed*							
1 March and beyond	(MD) Members in Arrears							
	*for 2012 membership year							

In parallel, from the MGA staff ...

- 'Last Issue' cover wrap on Spectrum magazine (Mar)
- E-mail and print-based campaigns (Mar Jul)
- Contact Center courtesy calls (Feb May)

#### SAMPLE LETTER ARREARS RECOVERY

< customized to the Section >

Dear < member >,

As an IEEE member in 2011, you have helped the IEEE < Section > serve your local community, and I want to thank you for your support. We take seriously our mission and obligation to raise awareness about the role that engineering and technology can play in making our world a better place. In that spirit, the IEEE < Section / Chapter > sponsored several worthwhile activities in 2011, including:

- < Section / Chapter activity >
- < Section / Chapter activity >
- < Section / Chapter activity >

During a recent review of the membership roster, I noticed your name missing from our list of current members. With the busy pace of everyday life, perhaps this was a simple oversight.

Because you make a difference, I am seeking your membership renewal and support again in 2012 - the good deeds we deliver to our community depend on it. You can renew your IEEE membership at www.ieee.org/renew.

Thank you for your time, and continued consideration to support the activities of the IEEE < Section / Chapter >. If you have already renewed, we thank you for your support.

Let me know how I can be of any assistance.

Sincerely,
< Name >
Chair, IEEE < Section / Chapter >
< e-mail address >

P.S. Your renewal consideration during these tough economic times is greatly appreciated. If you have become unemployed, IEEE will help by discounting your annual membership dues 50%.

#### **Member Recruitment – 2012 Membership Year, Cumulative YoY**

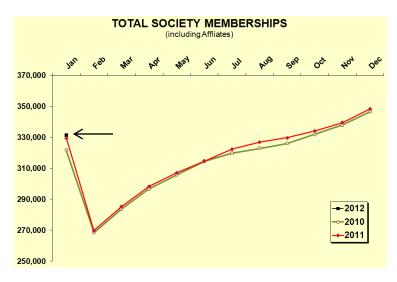
	Cumulative Recruitment January 2012															
REGION	Н	IGHER GRAI	DE w/o GSM	ls	GRADUATE STUDENTS UNDERGRADUATE STUDENTS						TOTAL MEMBERS					
REGION	2012	2011	Cha	inge	2012	2011	Cha	inge	2012	2011	Cha	nge	2012	2011	Cha	nge
			#	%			#	%			#	%			#	%
1	440	520	(80)	-15.4%	308	286	22	7.7%	724	645	79	12.2%	1,472	1,451	21	1.4%
2	439	508	(69)	-13.6%	275	283	(8)	-2.8%	691	599	92	15.4%	1,405	1,390	15	1.1%
3	378	428	(50)	-11.7%	331	407	(76)	-18.7%	1,104	1,060	44	4.2%	1,813	1,895	(82)	-4.3%
4	317	362	(45)	-12.4%	260	290	(30)	-10.3%	793	804	(11)	-1.4%	1,370	1,456	(86)	-5.9%
5	415	480	(65)	-13.5%	311	300	11	3.7%	979	930	49	5.3%	1,705	1,710	-5	-0.3%
6	862	956	(94)	-9.8%	433	479	(46)	-9.6%	1,481	1,196	285	23.8%	2,776	2,631	145	5.5%
R 1-6	2,851	3,254	(403)	-12.4%	1,918	2,045	(127)	-6.2%	5,772	5,234	538	10.3%	10,541	10,533	8	0.1%
7	288	310	(22)	-7.1%	284	253	31	12.3%	522	473	49	10.4%	1,094	1,036	58	5.6%
8	1,764	1,881	(117)	-6.2%	1,983	2,048	(65)	-3.2%	3,381	2,603	778	29.9%	7,128	6,532	596	9.1%
9	494	484	10	2.1%	252	331	(79)	-23.9%	1,589	1,429	160	11.2%	2,335	2,244	91	4.1%
10	2,704	2,847	(143)	-5.0%	2,786	3,056	(270)	-8.8%	9,127	8,005	1,122	14.0%	14,617	13,908	709	5.1%
R 7-10	5,250	5,522	(272)	-4.9%	5,305	5,688	(383)	-6.7%	14,619	12,510	2,109	16.9%	25,174	23,720	1,454	6.1%
TOTAL	8,101	8,776	(675)	-7.7%	7,223	7,733	(510)	-6.6%	20,391	17,744	2,647	14.9%	35,715	34,253	1,462	4.3%

- MD Staff-initiated campaigns for U.S./ HG recruitment campaigns have gone out
- Reminder Have membership brochures / handouts present at all events
- Order online MD Kits (no cost to your OU) from <u>www.ieee.org/md</u>
  - Look for link to order MD Kits (right column)



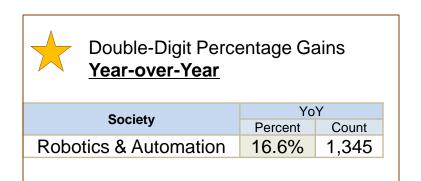


#### Society Memberships (including Affiliates) – Monthly YoY & Drivers



Total Society Memberships: **331,384** YoY +0.5% (last month, +0.5%)

Society MD Disposition	YoY	
Total Memberships Across 38 Societies	+ 1,805	Influence of Larger Societies
Growth > 1%: 16 Societies	+ 6,616	Power & Energy + 1,025 Communications + 1,400
+ / - 1%: 10 Societies	(186)	
Decline > 1%: 12 Societies	(4,620)	Computer (3, 181) 69% of the declines

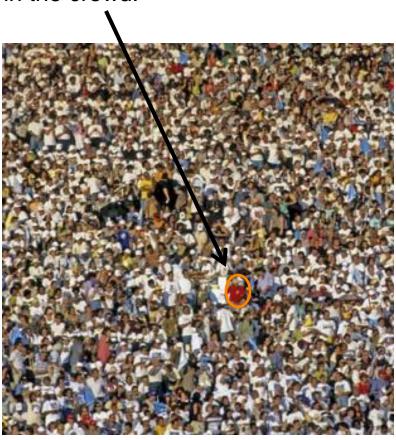






#### In Closing ... Membership Always Begins with the Individual Member

When we focus on "Membership" the member and their needs get lost in the crowd.



If we focus on the "Member" we strive to satisfy them, on their terms



"I feel welcome"

"My needs are met"

"I make a difference"

"I am the IEEE"

"I am a part of something great"

Truly satisfied members renew; truly satisfied members refer others to IEEE

# 'Minding the Gap' YoY Retention by Section





#### "Minding the Gap" - Retention - January '12

# Region 1

Member Retention YoY	Jan '12							
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>				
Region 1	-1.7%	-1.4%	-5.2%	-1.9%				
Berkshire	-2.3%	-50.0%	-50.0%	-3.1%				
Binghamton Section	2.7%	-5.7%	-17.6%	-0.1%				
Boston Section (L)	-2.1%	-3.1%	-13.9%	-2.7%				
Buffalo Section	1.5%	-17.0%	-10.9%	-1.4%				
Connecticut Section (L)	0.0%	0.1%	-21.2%	-1.9%				
Green Mountain Section	-6.4%	15.8%	-19.1%	-6.7%				
Ithaca Section	-3.2%	1.5%	14.4%	-0.4%				
Long Island Section	-1.8%	9.4%	6.0%	-1.4%				
Maine Section	2.6%	19.2%	20.5%	4.9%				
Mid-Hudson Section	0.1%	-26.6%	-17.9%	-2.0%				
Mohawk Valley Section	-1.7%	10.4%	-12.2%	-2.8%				
New Hampshire Section	-1.3%	9.5%	3.2%	-0.7%				
New Jersey Coast Section	-1.1%	-2.5%	8.2%	-0.7%				
New York Section (L)	-1.1%	3.0%	-2.8%	-0.9%				
North Jersey Section (L)	-2.5%	-1.5%	-0.8%	-2.6%				
Princeton/C. Jersey Section (L)	-2.7%	2.1%	0.2%	-2.1%				
Providence Section	-3.1%	-12.7%	10.5%	-2.9%				
Rochester Section	-4.9%	-13.9%	-5.3%	-5.3%				
Schenectady Section	-1.2%	-2.0%	-11.2%	-1.0%				
Springfield Section	7.3%	8.3%	-4.8%	7.0%				
Syracuse Section	-3.0%	1.1%	11.4%	-1.9%				
Worcester County Section	-1.9%	-10.7%	-10.2%	-2.3%				
Syracuse Section	-3.0% -1.9%	1.1%	11.4%	-1.				

# Region 2

٠	K	E	Y	*

YoY Retention Gains > 1%
YoY Retention Plus/Minus 1%
YoY Retention Decline 1% - 3%
YoY Retention Decline > 3%

Member Retention YoY	Jan '12							
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>				
Region 2	-1.4%	-3.1%	-3.3%	-1.7%				
Akron Section	-2.0%	-13.9%	5.7%	-0.4%				
Baltimore Section (L)	-2.2%	-6.1%	-5.3%	-2.4%				
Central Pennsylvania Section	-1.1%	-12.1%	-3.5%	-3.4%				
Cincinnati Section	1.2%	-9.4%	3.9%	1.7%				
Cleveland Section	-2.3%	-10.4%	-7.0%	-3.5%				
Columbus Section	-1.2%	2.3%	3.9%	0.2%				
Dayton Section	-5.7%	-10.0%	1.0%	-5.7%				
Delaware Bay Section	-5.3%	-16.6%	16.8%	-5.4%				
Erie Section	-12.6%	35.0%	-51.1%	-17.3%				
Johnstown Section	1.5%	-15.0%	-17.6%	-2.0%				
Lehigh Valley Section	-0.3%	13.8%	-1.3%	0.3%				
Lima Section	-0.4%	0.0%	3.9%	2.3%				
Northern Virginia Section (L)	-0.1%	-2.6%	-16.5%	-0.9%				
Philadelphia Section (L)	-0.2%	4.1%	-10.3%	-0.8%				
Pittsburgh Section (L)	-0.1%	-3.3%	-2.9%	-0.9%				
Southern New Jersey Section	6.5%	50.0%	26.5%	9.3%				
Susquehanna Section	-2.3%	15.2%	-9.8%	-2.6%				
Washington Section (L)	-3.0%	-6.7%	1.2%	-3.4%				
West Virginia Section	-4.5%	12.8%	0.8%	-1.9%				
Youngstown Section	-1.5%	32.1%	22.7%	5.0%				
L = Five largest sections in Region	(total memb	ers)						





# "Minding the Gap" – Retention – January '12 Region 3

Member Retention YoY	Jan '12			
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>
Region 3	-1.5%	-3.5%	-5.2%	-2.3%
Alabama Section	0.0%	9.1%	-0.6%	0.1%
Atlanta Section (L)	-1.5%	-5.7%	-7.8%	-2.5%
Broward Section	-7.5%	-10.7%	-5.9%	-8.8%
Canaveral Section	0.7%	-25.0%	5.7%	0.8%
Central Georgia Section	1.0%	-1.7%	-7.2%	-0.4%
Central North Carolina Section	-7.2%	-7.1%	-4.3%	-5.6%
Central Savannah River Section	-6.3%	-25.0%	-5.4%	-5.1%
Central Tennessee Section	-0.3%	-10.7%	-18.0%	-2.7%
Central Virginia Section	2.3%	-2.1%	-12.2%	-0.2%
Charlotte Section	-7.3%	-1.1%	-1.9%	-7.9%
Chattanooga Section	-3.8%	-25.5%	-15.6%	-6.4%
Coastal South Carolina Section	-7.7%	-25.0%	-1.4%	-5.0%
Columbia Section	5.0%	10.6%	7.3%	5.8%
Daytona Section	-2.8%	13.3%	13.9%	-0.7%
East Tennessee Section	-1.7%	-3.0%	-8.8%	-2.0%
Eastern North Carolina Section (L)	0.1%	-10.7%	-7.1%	-1.4%
Evansville-Owensboro Section	-5.2%	-16.7%	-47.3%	-11.8%
Florida West Coast Section (L)	0.8%	-0.3%	2.1%	1.0%
Gainesville Section	-3.7%	-10.8%	-7.3%	-5.4%
Hampton Roads Section	-1.0%	4.7%	7.7%	-0.5%
Huntsville Section (L)	-2.3%	-19.7%	-2.6%	-3.1%
Jacksonville Section	6.7%	16.9%	8.4%	6.4%
Jamaica Section (E)	4.4%	-40.0%	-23.5%	0.5%
Lexington Section	-7.6%	-4.8%	-0.6%	-8.3%
Louisville Section	-2.5%	-5.1%	9.0%	-2.9%
Melbourne Section	-1.7%	0.4%	4.8%	-1.7%
Memphis Section	3.4%	-20.0%	8.8%	2.0%

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YoY Retention Gains > 1%
YoY Retention Plus/Minus 1%
YoY Retention Decline 1% - 3%

Miami Section	-6.0%	2.6%	-5.2%	-4.7%
Mississippi Section	-2.1%	9.4%	-14.7%	-3.3%
Mobile Section	-6.5%	-13.6%	-24.7%	-9.9%
Northwest Florida Section	-2.3%	7.2%	-9.8%	-3.4%
Orlando Section (L)	0.0%	-7.4%	0.5%	-0.7%
Palm Beach Section	-2.0%	23.6%	11.5%	-1.8%
Piedmont Section	-2.0%	0.0%	-11.8%	-1.5%
Richmond Section	0.9%	-2.5%	-16.3%	-1.1%
Savannah Section	1.3%	13.3%	-12.7%	-4.4%
Tallahassee Area Section	-2.8%	17.8%	-28.3%	-4.4%
Tri Cities Section	-1.7%	-33.3%	20.0%	0.4%
Virginia Mountain Section	-2.9%	3.2%	-4.6%	-3.1%
Western North Carolina Section	-2.7%	-33.3%	4.6%	-2.6%
Winston-Salem Section	-4.3%	-10.7%	-16.3%	-6.8%
L = Five largest sections in Region				
E = Higher-grade members eligible	for e-Memb	ership		



# "Minding the Gap" – Retention – January '12 Region 4 Region 5

YoY Retention Gains > 1%
YoY Retention Plus/Minus 1%
YoY Retention Decline 1% - 3%
YoY Retention Decline > 3%

Member Retention YoY	Jan '12				
Member Retention YoY	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>	
Region 4	-1.9%	-5.8%	-5.4%	-2.7%	
Arrowhead Section	1.7%	-8.3%	-23.1%	-3.3%	
Calumet Section	-3.6%	-9.8%	-6.1%	-4.2%	
Cedar Rapids Section	-1.6%	-16.7%	-13.4%	-2.3%	
Central Illinois Section	-1.5%	0.4%	-7.1%	-3.1%	
Central Indiana Section (L)	-3.0%	-9.8%	-5.7%	-4.0%	
Central Iowa Section	-4.6%	4.3%	-7.3%	-3.7%	
Chicago Section (L)	-2.3%	-5.4%	-1.4%	-2.8%	
Fort Wayne Section	-0.8%	-27.4%	25.5%	0.2%	
Iowa-Illinois Section	1.8%	-28.6%	3.5%	0.0%	
Madison Section	1.0%	-4.3%	1.2%	-0.1%	
Milwaukee Section (L)	-0.2%	-11.9%	-12.0%	-2.1%	
Missouri Slope Section	-6.1%	-100.0%	-20.0%	-4.0%	
Nebraska Section	-3.3%	-15.5%	-1.1%	-3.4%	
Northeast Michigan Section	-3.8%	-14.4%	3.8%	-4.1%	
Northeastern Wisconsin Section	-1.7%	-2.2%	-9.8%	-2.5%	
Red River Valley Section	-1.4%	36.7%	12.8%	3.8%	
Rock River Valley Section	-2.4%	-54.5%	-12.8%	-5.5%	
Siouxland Section	0.2%	-4.6%	-12.8%	-2.8%	
Southeastern Michigan Section (L)	-3.0%	-4.0%	-10.3%	-4.1%	
Southern Minnesota Section	-2.1%	-24.1%	24.3%	-1.2%	
Toledo Section	-3.1%	2.0%	0.6%	0.1%	
Twin Cities Section (L)	-0.6%	-7.9%	-1.4%	-1.1%	
West Michigan Section	-2.1%	-8.3%	-27.4%	-4.2%	
L = Five largest sections in Region (	total memb	ers)			

Member Retention YoY	Jan '12				
Member Retention for	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>	
Region 5	-2.2%	0.1%	-1.3%	-2.2%	
Arkansas River Valley Section	-12.0%	0.0%	0.0%	-8.1%	
Arkansas Section	3.2%	-4.9%	10.8%	4.2%	
Baton Rouge Section	-0.5%	20.9%	-14.5%	-0.2%	
Beaumont Section	1.9%	-5.4%	5.5%	1.9%	
Central Texas Section (L)	-2.6%	-4.1%	-4.6%	-3.2%	
Corpus Christi Section	-3.8%	-4.2%	-6.7%	-3.0%	
Dallas Section (L)	-1.7%	-2.0%	-1.2%	-2.0%	
Denver Section (L)	-1.2%	-3.1%	-10.3%	-1.9%	
El Paso Section	-0.3%	20.3%	-13.6%	-0.9%	
Fort Worth Section	-0.8%	25.8%	-1.7%	0.4%	
Galveston Bay Section	-9.6%	-9.3%	-19.4%	-10.0%	
High Plains Section	76.3%	64.7%	47.0%	73.3%	
Houston Section (L)	-2.4%	9.0%	3.5%	-1.4%	
Kansas City Section	-2.0%	-3.6%	-2.4%	-1.6%	
Lafayette Section	-1.6%	-17.3%	-14.1%	-4.8%	
New Orleans Section	-2.0%	2.9%	4.2%	-1.3%	
Oklahoma City Section	-5.0%	-4.5%	-4.5%	-6.9%	
Ozark Section	-7.5%	-8.3%	-4.3%	-5.8%	
Panhandle Section	-6.8%	100.0%	13.3%	-4.9%	
Pikes Peak Section	0.7%	19.5%	-5.9%	2.4%	
Saint Louis Section (L)	-2.9%	-9.8%	1.3%	-2.6%	
Shreveport Section	-4.4%	-25.5%	3.9%	-5.6%	
South Plains Section	-3.9%	6.8%	-11.3%	-6.7%	
Southwest Missouri Section	-4.4%	0.0%	41.7%	-0.4%	
Tulsa Section	-6.8%	-0.9%	-23.5%	-8.3%	
Wichita Section	-0.1%	15.6%	0.3%	0.2%	

YoY Retention Gains > 1%

YoY Retention Plus/Minus 1%
YoY Retention Decline 1% - 3%
YoY Retention Decline > 3%

## "Minding the Gap" - Retention - January '12

# Region 6

Member Retention YoY		Jar	'12	
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>
Region 6	-1.3%	-3.9%	-4.0%	-1.7%
Alamogordo-Holloman Section	-10.2%	-16.7%	0.0%	-9.8%
Alaska Section	0.3%	-28.9%	-10.6%	-2.1%
Albuquerque Section	-1.0%	-7.6%	-25.2%	-2.7%
Boise Section	-3.0%	22.9%	-12.9%	-3.6%
Buenaventura Section	-4.2%	-35.4%	2.2%	-4.8%
Central Coast Section	0.2%	11.0%	4.2%	1.8%
Central Washington Section	3.5%	0.0%	-6.3%	2.1%
China Lake Section	-2.4%	-41.7%	-3.8%	-4.2%
Coastal Los Angeles Section	-1.2%	0.0%	-14.8%	-1.9%
Eastern Idaho Section	2.1%	-5.7%	17.2%	2.9%
Eastern Montana Section	7.5%	0.0%	0.0%	8.1%
Foothill Section	-0.8%	-4.2%	5.3%	-1.0%
Fort Huachuca Section	-1.6%	-50.0%	10.0%	-1.4%
Hawaii Section	-1.2%	-12.4%	-7.4%	-2.9%
Las Vegas Section	4.0%	0.2%	5.4%	2.2%
Los Alamos/Northern New Mexico	1.3%	44.4%	-20.5%	0.8%
Metropolitan Los Angeles Section	-3.1%	-10.5%	-3.2%	-4.3%
Montana Section	-4.6%	-18.2%	-13.5%	-4.8%
Northern Nevada Section	-7.2%	-20.6%	-3.1%	-8.8%
Oakland-East Bay Section (L)	-1.9%	-4.1%	-6.9%	-2.6%
Orange County Section	-1.4%	1.4%	-4.2%	-1.5%
Oregon Section (L)	-0.3%	-16.9%	-2.9%	-0.7%
Palouse Section	-5.4%	-4.9%	-13.3%	-6.6%
Phoenix Section	-0.8%	9.5%	-5.5%	-0.8%

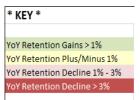
Richland Section	0.8%	-8.9%	-1.2%	0.6%
Sacramento Valley Section	0.0%	-11.6%	0.1%	0.7%
San Diego Section (L)	0.1%	1.0%	-3.3%	-0.4%
San Fernando Valley Section	-1.5%	11.3%	-5.2%	-1.4%
San Francisco Section	-3.2%	15.4%	6.3%	-2.2%
Santa Clara Valley Section (L)	-1.9%	-5.4%	-10.3%	-2.3%
Seattle Section (L)	-1.9%	-10.9%	-9.5%	-2.6%
Spokane Section	-3.3%	-20.0%	-23.6%	-3.8%
Tucson Section	1.4%	3.5%	-23.4%	1.2%
Utah Section	-1.2%	-14.0%	10.9%	-0.8%
Western Montana Section	-1.5%	22.2%	8.3%	6.8%
L = Five largest sections in Region (	ers)			





# "Minding the Gap" – Retention – January '12 Region 7

Member Retention YoY		Jan '12			
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>	
Region 7	-1.2%	-2.6%	-3.2%	-1.4%	
Canadian Atlantic Section	2.9%	-5.1%	26.2%	3.4%	
Hamilton Section	0.8%	12.0%	-12.7%	0.8%	
Kingston Section	0.5%	-15.5%	-29.0%	-5.8%	
Kitchener-Waterloo Section	-0.4%	8.4%	11.5%	1.9%	
London Section	2.4%	1.7%	-26.5%	-0.5%	
Montreal Section (L)	-2.0%	-1.6%	4.2%	-1.7%	
New Brunswick Section	2.7%	21.8%	33.2%	7.8%	
Newfoundland-Labrador Section	-7.4%	7.7%	3.8%	-3.0%	
North Saskatchewan Section	-0.2%	0.5%	-12.6%	-3.3%	
Northern Canada Section	-2.6%	-15.7%	0.4%	-3.5%	
Ottawa Section (L)	-2.7%	-7.5%	-10.6%	-3.3%	
Peterborough Section	5.9%	16.7%	16.7%	7.4%	
Quebec Section	-3.9%	4.4%	8.4%	-2.0%	
Saint Maurice Section	13.0%	20.0%	-35.7%	5.3%	
South Saskatchewan Section	1.8%	-7.1%	-18.3%	-0.6%	
Southern Alberta Section (L)	-0.8%	3.0%	2.4%	0.3%	
Toronto Section (L)	-1.8%	-4.0%	-2.9%	-2.0%	
Vancouver Section (L)	1.0%	-2.6%	-8.4%	0.0%	
Victoria Section	-6.1%	-3.0%	2.3%	-4.7%	
Winnipeg Section	-3.4%	-21.9%	-4.3%	-5.8%	
L = Five largest sections in Region (	total memb	ers)			







# "Minding the Gap" – Retention – January '12 $\underline{Region~8}$

Member Retention YoY	Jan '12			
Member Retendon 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>
Region 8	-2.5%	-1.5%	0.7%	-1.9%
Austria Section	-1.2%	-1.6%	-1.4%	-1.2%
Bahrain Section	-0.6%	-16.7%	-52.4%	-9.6%
Belarus Section (E)	-22.1%	41.7%	-44.6%	-17.9%
Benelux Section	-3.3%	-4.3%	-10.8%	-4.3%
Bosnia And Herzegovina Section (E	-15.6%	-1.2%	-8.9%	-12.4%
Bulgaria Section (E)	26.7%	23.1%	46.5%	27.7%
Croatia Section (E)	-1.1%	2.8%	-7.8%	-0.3%
Cyprus Section	-9.0%	4.5%	-22.3%	-11.5%
Czechoslovakia Section	0.5%	1.9%	1.1%	0.5%
Denmark Section	-4.4%	-9.0%	30.0%	-3.8%
Egypt Section (E)	-0.1%	4.6%	-1.2%	-0.1%
Estonia Section	-5.7%	4.9%	37.8%	0.3%
Finland Section	0.5%	0.4%	14.8%	1.8%
France Section (L)	-0.5%	-5.3%	-3.1%	-1.1%
Germany Section (L)	-2.5%	-5.4%	5.4%	-2.7%
Ghana Section (E)	21.8%	-8.3%	17.1%	19.7%
Greece Section	-6.2%	-5.5%	-6.4%	-6.7%
Hungary Section (E)	-17.6%	-13.9%	3.1%	-16.4%
Iceland Section	9.7%	12.7%	0.6%	8.4%
Iran Section (E)	1.9%	0.8%	10.8%	4.8%
Iraq Section (E)	13.7%	2.0%	-2.1%	7.5%
Israel Section	-1.6%	-7.4%	10.1%	-1.8%
Italy Section (L)	-4.8%	0.3%	1.5%	-3.9%
Jordan Section (E)	2.6%	2.8%	0.9%	-1.4%

Kenya Section (E)	-3.0%	6.7%	0.0%	-2.8%		
Kuwait Section	1.7%	13.6%	2.4%	10.9%		
Latvia Section (E)	-1.2%	8.6%	-35.4%	-4.4%		
Lebanon Section (E)	-5.6%	11.0%	4.8%	2.9%		
Lithuanian Section (E)	-3.1%	-9.9%	-21.4%	-6.0%		
Malta Section	-2.5%	-0.9%	-9.4%	-1.0%		
Morocco Section (E)	18.6%	7.5%	11.7%	18.9%		
Nigeria Section (E)	3.0%	8.8%	7.5%	4.8%		
Norway Section	-0.2%	2.4%	1.5%	0.1%		
Oman Section	5.5%	-19.0%	3.6%	10.1%		
Poland Section (E)	-4.4%	16.8%	25.0%	2.8%		
Portugal Section	-6.3%	-12.6%	-5.2%	-8.0%		
Qatar Section	-5.2%	21.4%	-2.2%	-4.5%		
Reg 8-Countries Outside Sections	-1.7%	-15.5%	5.1%	-0.4%		
Region 8 - Apo/Fpo (E)	-4.0%	-22.2%	23.1%	-6.8%		
Republic Of Macedonia Section (E)	-4.6%	4.2%	-8.4%	-11.2%		
Romania Section (E)	-1.3%	2.8%	2.9%	-0.6%		
Russia (Northwest) Section (E)	-14.9%	20.0%	7.7%	-7.2%		
Russia (Siberia) Section (E)	-13.6%	-0.2%	-5.7%	-7.5%		
Russia Section (E)	-6.8%	7.1%	-12.0%	-6.3%		
Saudi Arabia Section	-1.9%	16.9%	-8.2%	-2.3%		
Serbia And Montenegro Section (E	-12.4%	-8.2%	7.8%	-8.4%		
Slovenia Section (E)	-2.5%	1.7%	-15.6%	-2.2%		
South Africa Section (E)	-3.8%	3.9%	-7.6%	-6.2%		
Spain Section (L)	-1.1%	-4.5%	-0.3%	-1.3%		
Sweden Section	-3.2%	0.9%	-2.8%	-2.3%		
Switzerland Section	-2.3%	4.8%	-8.5%	-1.7%		
Tunisia Section (E)	1.1%	1.5%	-8.4%	-2.0%		
Turkey Section (E)	-2.3%	-3.5%	0.2%	-0.1%		
U.K.& Rep Of Ireland Section (L)	-1.6%	-2.4%	-2.5%	-1.9%		
Ukraine Section (E)	-2.3%	4.5%	-7.1%	-4.6%		
United Arab Emirates Section	-2.0%	-3.2%	-6.3%	-5.0%		
Western Saudi Arabia Section	10.0%	0.5%	0.8%	9.1%		
Zambia Section (E)	-46.5%	0.0%	-66.7%	-46.3%		
L = Five largest sections in Region ( E = Higher-grade members eligible						
E = Higher-grade members eligible for e-iviembership						

# "Minding the Gap" – Retention – January '12 Region 9

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YoY Retention Gains > 1%
YoY Retention Plus/Minus 1%
YoY Retention Decline 1% - 3%
YoY Retention Decline > 3%

Member Retention YoY	Jan '12			
Member Retention 101	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>
Region 9	-1.8%	-2.3%	-0.5%	-0.8%
Aguascalientes Section (E)	3.6%	20.0%	6.7%	-12.9%
Argentina Section (L,E)	-3.6%	0.9%	2.0%	-0.7%
Bahia Section (E)	-7.8%	-2.3%	3.7%	2.7%
Bolivia Section (E)	-7.8%	-2.2%	-13.7%	-12.2%
Brasilia Section (E)	7.2%	5.0%	-14.2%	4.6%
Centro Occidente Section (E)	0.9%	11.8%	-3.3%	-2.0%
Chile Section (E)	-8.2%	5.7%	-5.4%	-4.2%
Colombia Section (L,E)	2.1%	2.0%	2.9%	3.8%
Costa Rica Section (E)	-4.5%	4.5%	-0.2%	-3.0%
Ecuador Section (E)	-7.9%	-4.1%	-2.9%	-5.5%
El Salvador Section (E)	1.0%	-6.7%	4.2%	6.2%
Guadalajara Section (E)	3.6%	-19.8%	-5.1%	-2.8%
Guanajuato Section (E)	7.0%	1.6%	-25.4%	-5.0%
Guatemala Section (E)	-7.4%	0.0%	-4.2%	-6.4%
Honduras Section (E)	-11.9%	66.7%	14.3%	-1.2%
Mexico Section (L,E)	3.9%	-6.9%	0.1%	4.7%
Minas Gerais Section (E)	-7.4%	-1.5%	-10.8%	-8.9%
Monterrey Section (E)	0.1%	17.1%	-8.4%	-1.2%
Morelos Section (E)	-16.4%	-26.7%	-0.2%	-12.2%
Nicaragua Section (E)	-21.5%	-16.7%	-12.0%	-21.2%
Panama Section (E)	2.2%	-7.1%	3.4%	14.1%
Paraguay Section (E)	-21.1%	15.0%	16.0%	1.9%
Peru Section (L,E)	-4.8%	3.1%	3.9%	-5.5%
Puebla Section	-13.5%	-21.4%	-17.2%	-27.1%

Puerto Rico & Caribbean Section	0.2%	12.1%	-21.2%	-4.9%		
Queretaro Section (E)	-2.0%	87.5%	-16.8%	-1.0%		
Reg 9-Countries Outside Sections	0.0%	0.0%	0.0%	-34.7%		
Region 9 - Apo/Fpo	0.0%	0.0%	0.0%	0.0%		
Rio De Janeiro Section (E)	0.5%	-9.1%	4.8%	-0.9%		
South Brazil Section (L,E)	-4.7%	-5.9%	-6.3%	-4.4%		
Trinidad And Tobago Section	-3.2%	-25.0%	-9.5%	-6.7%		
Uruguay Section (E)	3.4%	-12.5%	-7.4%	2.6%		
Venezuela Section (E)	0.0%	-25.4%	8.2%	2.1%		
Veracruz Section (E)	7.8%	8.3%	1.6%	1.6%		
Western Puerto Rico Section	4.3%	27.9%	-2.1%	3.5%		
L = Five largest sections in Region (						
E = Higher-grade members eligible						





# "Minding the Gap" – Retention – January '12 Region 10

Mambar Datantian V-V	Jan '12			
Member Retention YoY	<u>HG</u>	<u>GSM</u>	<u>ST</u>	<u>Tot</u>
Region 10	-3.0%	-0.4%	0.1%	-2.0%
Australian Capital Terr Section	-10.3%	4.8%	-15.9%	-9.0%
Bangalore Section (L,E)	-1.4%	-0.2%	-1.5%	-1.1%
Bangladesh Section	-2.0%	-4.7%	-13.7%	-8.3%
Beijing Section (E)	2.8%	4.3%	-0.5%	2.6%
Bombay Section (L,E)	-3.2%	4.9%	0.5%	-0.1%
Calcutta Section (E)	-1.5%	-8.9%	6.1%	5.4%
Changwon Section (E)	-6.1%	-8.6%	-27.1%	-9.6%
Chengdu Section (E)	7.7%	8.8%	6.7%	8.4%
Daejeon Section (E)	-5.3%	-7.8%	-18.7%	-7.1%
Delhi Section (E)	-7.2%	-1.5%	-0.2%	-2.4%
Fukuoka Section	-3.4%	-13.8%	-9.0%	-4.6%
Gujarat Section (E)	-4.7%	-6.2%	2.7%	-1.1%
Harbin Section (E)	-1.7%	-1.7%	-12.2%	-2.0%
Hiroshima Section	3.1%	12.6%	8.3%	4.1%
Hong Kong Section (E)	-0.7%	2.2%	10.6%	-0.3%
Hyderabad Section (E)	-4.1%	6.9%	0.9%	-0.5%
Indonesia Section (E)	-1.3%	0.1%	7.6%	2.2%
Islamabad Section (E)	-3.8%	-2.4%	2.4%	1.2%
Kansai Section	-2.5%	3.8%	-10.9%	-3.3%
Karachi Section (E)	9.2%	28.4%	-1.3%	2.0%
Kerala Section (L,E)	-2.0%	-5.9%	-0.7%	-1.8%
Kharagpur Section (E)	-3.0%	-19.3%	-11.0%	-24.0%
Kwangju Section (E)	1.4%	-18.0%	-13.6%	-5.0%
Lahore Section (E)	2.4%	-6.7%	-0.3%	0.4%
Macau Section	-4.6%	22.4%	-23.7%	-5.0%
Madras Section (L,E)	-6.7%	2.2%	0.9%	-0.6%
Malaysia Section (E)	-3.9%	8.4%	3.9%	1.4%

Nagoya Section						
New South Wales Section         -1.4%         1.6%         16.3%         0.0%           New Zealand Central Section         -3.9%         26.6%         26.9%         0.9%           New Zealand North Section         -3.3%         -10.7%         -6.7%         -3.3%           New Zealand South Section         3.4%         4.9%         7.6%         5.2%           Northern Australia Section         -1.2%         -15.4%         22.2%         5.4%           Pune Section (E)         36.6%         2.8%         2.8%         14.7%           Queensland Section         -0.2%         6.1%         5.4%         1.6%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Region 10 - Apo/Fpo         -3.2%         -9.5%         0.0%         -6.7%           Republic Of Philippines Section (E)         -9.2%         -6.3%         -7.5%         -9.2%           Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shinkoku Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section (E)         -5.1%         0.0%	Nagoya Section	0.1%	-7.4%	-6.8%	-1.5%	
New Zealand Central Section         -3.9%         26.6%         26.9%         0.9%           New Zealand North Section         -3.3%         -10.7%         -6.7%         -3.3%           New Zealand South Section         3.4%         4.9%         7.6%         5.2%           Northern Australia Section         -1.2%         -15.4%         22.2%         5.4%           Pune Section (E)         36.6%         2.8%         2.8%         14.7%           Queensland Section         -0.2%         6.1%         5.4%         1.6%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Reg 10-Countries Outside Section         -3.2%         -9.5%         0.0%         -6.7%           Reg 10-Countries Outside Section         -1.2%         -9.5%         0.0%         -5.4%           Reg 10-Countries Outside Section (E)         -3.2%         -9.5%         0.0%         -6.7%         -6.3%         7.75%         -9.2%           Sappor Section         -0.9%         2.3%         7.75%	Nanjing Section (E)	-7.4%	0.2%	9.0%	-4.7%	
New Zealand North Section         -3.3%         -10.7%         -6.7%         -3.3%           New Zealand South Section         3.4%         4.9%         7.6%         5.2%           Northern Australia Section         -1.2%         -15.4%         22.2%         5.4%           Pune Section (E)         36.6%         2.8%         2.8%         14.7%           Queensland Section         -0.2%         6.1%         5.4%         1.6%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Region 10 - Apo/Fpo         -3.2%         -9.5%         0.0%         -6.7%           Republic Of Phillippines Section (E)         -9.2%         -6.3%         -7.5%         -9.2%           Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Sendal Section         -0.7%         -15.3%         -4.3%         -2.1%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -1.1%         14.0%         14.2	New South Wales Section	-1.4%	1.6%	16.3%	0.0%	
New Zealand South Section         3.4%         4.9%         7.6%         5.2%           Northern Australia Section         -1.2%         -15.4%         22.2%         5.4%           Pune Section (E)         36.6%         2.8%         2.8%         14.7%           Queensland Section         -0.2%         6.1%         5.4%         1.6%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Region 10 - Apo/Fpo         -3.2%         -9.5%         0.0%         -6.7%           Republic Of Philippines Section (E)         -9.2%         -6.3%         -7.5%         -9.2%           Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Sendal Section         -0.9%         2.3%         7.7%         0.1%           Sendal Section         -0.9%         2.3%         7.7%         0.1%           Seoul Section         -0.96%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shirin-Etsu Section         -1.1%         14.0%         14.2% <t< td=""><td>New Zealand Central Section</td><td>-3.9%</td><td>26.6%</td><td>26.9%</td><td>0.9%</td></t<>	New Zealand Central Section	-3.9%	26.6%	26.9%	0.9%	
Northern Australia Section	New Zealand North Section	-3.3%	-10.7%	-6.7%	-3.3%	
Pune Section (E)         36.6%         2.8%         2.8%         14.7%           Queensland Section         -0.2%         6.1%         5.4%         1.6%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Region 10 - Apo/Fpo         -3.2%         -9.5%         0.0%         -6.7%           Republic Of Philippines Section (E)         -9.2%         -6.3%         -7.5%         -9.2%           Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Sendai Section         -0.7%         -15.3%         -4.3%         -2.1%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -1.1%         14.0%         14.2%         2.7%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%	New Zealand South Section	3.4%	4.9%	7.6%	5.2%	
Queensland Section         -0.2%         6.1%         5.4%         1.6%           Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Region 10 - Apo/Fpo         -3.2%         -9.5%         0.0%         -6.7%           Republic Of Philippines Section (E         -9.2%         -6.3%         -7.5%         -9.2%           Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Sendai Section         -0.6%         -4.6%         2.5%         -7.4%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -5.1%         0.0%         -7.9%         -4.8%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section (E)         -4.6%         -1.8%         -3.4%	Northern Australia Section	-1.2%	-15.4%	22.2%	5.4%	
Reg 10-Countries Outside Sections         5.1%         -0.2%         -80.0%         -5.4%           Region 10 - Apo/Fpo         -3.2%         -9.5%         0.0%         -6.7%           Republic Of Philippines Section (E)         -9.2%         -6.3%         -7.5%         -9.2%           Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Sendai Section         -0.7%         -15.3%         -4.3%         -2.1%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -1.1%         14.0%         14.2%         2.7%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Tainan Section (E)         -3.3%         -0.6%         -5.1%         -3.2%           Taipei Section (E)         -6.7%         5.4%         -3.4%	Pune Section (E)	36.6%	2.8%	2.8%	14.7%	
Region 10 - Apo/Fpo Republic Of Philippines Section (E) Sapporo Section Sendai Section Sendai Section Seoul Section Shanghai Section (E) Shikoku Section Shin-Etsu Section South Australia Section Siri Lanka Section (E) Sri Lanka Section Seri Lanka Section Seri Lanka Section Section Section Section Section Section Section Section Shin-Etsu Section Se	Queensland Section	-0.2%	6.1%	5.4%	1.6%	
Republic Of Philippines Section (E) -9.2% -0.9% -0.9% -0.9% -0.9% -0.7% -15.3% -4.3% -2.1% -2.1% -0.7% -15.3% -4.3% -2.1% -0.7% -15.3% -4.3% -2.1% -0.6% -4.6% -4.6% -1.8% -1.5% -0.5% -1.4% -1.6% -1.8% -1.9% -33.9% -6.1% -1.8% -33.9% -6.1% -1.1% -1.1% -1.1% -1.1% -1.2% -3.39% -6.1% -1.1% -1.2% -3.9% -4.8% -3.4% -3.4% -3.4% -3.4% -3.2%	Reg 10-Countries Outside Sections	5.1%	-0.2%	-80.0%	-5.4%	
Sapporo Section         -0.9%         2.3%         7.7%         0.1%           Sendai Section         -0.7%         -15.3%         -4.3%         -2.1%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -5.1%         0.0%         -7.9%         -4.8%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%         -1.8%           Taipai Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (E)         -6.7%         5.4%         -3.4%         -4.9%           <	Region 10 - Apo/Fpo	-3.2%	-9.5%	0.0%	-6.7%	
Sendai Section         -0.7%         -15.3%         -4.3%         -2.1%           Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -5.1%         0.0%         -7.9%         -4.8%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%         -1.8%           Taipai Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%	Republic Of Philippines Section (E)	-9.2%	-6.3%	-7.5%	-9.2%	
Seoul Section         -9.6%         -4.6%         2.5%         -7.4%           Shanghai Section (E)         -1.5%         6.5%         21.4%         1.6%           Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -5.1%         0.0%         -7.9%         -4.8%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Tainan Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.3%         -5.6%         2.7%         -2.6%           Thailand Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%           Victorian Section         -1.1%         1.1%         7.3%         0.0%      <	Sapporo Section	-0.9%	2.3%	7.7%	0.1%	
Shanghai Section (E)       -1.5%       6.5%       21.4%       1.6%         Shikoku Section       -1.8%       1.9%       -33.9%       -6.1%         Shin-Etsu Section       -5.1%       0.0%       -7.9%       -4.8%         Singapore Section       -1.1%       14.0%       14.2%       2.7%         South Australia Section       2.7%       -1.2%       -3.9%       1.8%         Sri Lanka Section (E)       -3.3%       -0.6%       -5.1%       -7.4%         Taegu Section       2.0%       -11.5%       -0.5%       -1.8%         Tainan Section       -4.6%       -1.8%       -3.4%       -3.2%         Taipei Section       -4.3%       -5.6%       2.7%       -2.6%         Thailand Section (E)       -6.7%       5.4%       -3.4%       -4.9%         Tokyo Section (L)       1.0%       -4.3%       -5.8%       0.5%         Uttar Pradesh Section (E)       -5.0%       6.0%       1.1%       0.8%         Victorian Section       -1.1%       1.1%       7.3%       0.0%         Vietnam Section (E)       -29.4%       -21.2%       -8.3%       -27.8%         Western Australia Section       -2.0%       8.0%       -4.5%       -1.0% </td <td>Sendai Section</td> <td>-0.7%</td> <td>-15.3%</td> <td>-4.3%</td> <td>-2.1%</td>	Sendai Section	-0.7%	-15.3%	-4.3%	-2.1%	
Shikoku Section         -1.8%         1.9%         -33.9%         -6.1%           Shin-Etsu Section         -5.1%         0.0%         -7.9%         -4.8%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%         -1.8%           Tainan Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.3%         -5.6%         2.7%         -2.6%           Thailand Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%           Victorian Section         -1.1%         1.1%         7.3%         0.0%           Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%	Seoul Section	-9.6%	-4.6%	2.5%	-7.4%	
Shin-Etsu Section         -5.1%         0.0%         -7.9%         -4.8%           Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%         -1.8%           Tainan Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.3%         -5.6%         2.7%         -2.6%           Thailand Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%           Victorian Section         -1.1%         1.1%         7.3%         0.0%           Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%           Wuhan Section (E)         -6.2%         25.8%         -14.2%         2.1%	Shanghai Section (E)	-1.5%	6.5%	21.4%	1.6%	
Singapore Section         -1.1%         14.0%         14.2%         2.7%           South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%         -1.8%           Tainan Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.3%         -5.6%         2.7%         -2.6%           Thailand Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%           Victorian Section (E)         -5.0%         6.0%         1.1%         0.8%           Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%           Wuhan Section (E)         -6.2%         25.8%         -14.2%         2.1%           Xian Section (E)         8.6%         -11.4%         1.0%         4.4%	Shikoku Section	-1.8%	1.9%	-33.9%	-6.1%	
South Australia Section         2.7%         -1.2%         -3.9%         1.8%           Sri Lanka Section (E)         -3.3%         -0.6%         -5.1%         -7.4%           Taegu Section         2.0%         -11.5%         -0.5%         -1.8%           Tainan Section         -4.6%         -1.8%         -3.4%         -3.2%           Taipei Section         -4.3%         -5.6%         2.7%         -2.6%           Thailand Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%           Victorian Section         -1.1%         1.1%         7.3%         0.0%           Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%           Wuhan Section (E)         -6.2%         25.8%         -14.2%         2.1%           Xian Section (E)         8.6%         -11.4%         1.0%         4.4%           L = Five largest sections in Region (total members)         E = Higher-grade members eligible for e-Membersh	Shin-Etsu Section	-5.1%	0.0%	-7.9%	-4.8%	
Sri Lanka Section (E)       -3.3%       -0.6%       -5.1%       -7.4%         Taegu Section       2.0%       -11.5%       -0.5%       -1.8%         Tainan Section       -4.6%       -1.8%       -3.4%       -3.2%         Taipei Section       -4.3%       -5.6%       2.7%       -2.6%         Thailand Section (E)       -6.7%       5.4%       -3.4%       -4.9%         Tokyo Section (L)       1.0%       -4.3%       -5.8%       0.5%         Uttar Pradesh Section (E)       -5.0%       6.0%       1.1%       0.8%         Victorian Section       -1.1%       1.1%       7.3%       0.0%         Vietnam Section (E)       -29.4%       -21.2%       -8.3%       -27.8%         Western Australia Section       -2.0%       8.0%       -4.5%       -1.0%         Wuhan Section (E)       -6.2%       25.8%       -14.2%       2.1%         Xian Section (E)       8.6%       -11.4%       1.0%       4.4%         L = Five largest sections in Region (total members)       E = Higher-grade members eligible for e-Membership	Singapore Section	-1.1%	14.0%	14.2%	2.7%	
Taegu Section 2.0% -11.5% -0.5% -1.8%  Tainan Section -4.6% -1.8% -3.4% -3.2%  Taipei Section -4.3% -5.6% 2.7% -2.6%  Thailand Section (E) -6.7% 5.4% -3.4% -4.9%  Tokyo Section (L) 1.0% -4.3% -5.8% 0.5%  Uttar Pradesh Section (E) -5.0% 6.0% 1.1% 0.8%  Victorian Section -1.1% 1.1% 7.3% 0.0%  Vietnam Section (E) -29.4% -21.2% -8.3% -27.8%  Western Australia Section -2.0% 8.0% -4.5% -1.0%  Wuhan Section (E) -6.2% 25.8% -14.2% 2.1%  Xian Section (E) 8.6% -11.4% 1.0% 4.4%  L = Five largest sections in Region (total members)  E = Higher-grade members eligible for e-Membership	South Australia Section	2.7%	-1.2%	-3.9%	1.8%	
Tainan Section -4.6% -1.8% -3.4% -3.2%  Taipei Section -4.3% -5.6% 2.7% -2.6%  Thailand Section (E) -6.7% 5.4% -3.4% -4.9%  Tokyo Section (L) 1.0% -4.3% -5.8% 0.5%  Uttar Pradesh Section (E) -5.0% 6.0% 1.1% 0.8%  Victorian Section -1.1% 1.1% 7.3% 0.0%  Vietnam Section (E) -29.4% -21.2% -8.3% -27.8%  Western Australia Section -2.0% 8.0% -4.5% -1.0%  Wuhan Section (E) -6.2% 25.8% -14.2% 2.1%  Xian Section (E) 8.6% -11.4% 1.0% 4.4%  L = Five largest sections in Region (total members)  E = Higher-grade members eligible for e-Membership	Sri Lanka Section (E)	-3.3%	-0.6%	-5.1%	-7.4%	
Taipei Section         -4.3%         -5.6%         2.7%         -2.6%           Thailand Section (E)         -6.7%         5.4%         -3.4%         -4.9%           Tokyo Section (L)         1.0%         -4.3%         -5.8%         0.5%           Uttar Pradesh Section (E)         -5.0%         6.0%         1.1%         0.8%           Victorian Section         -1.1%         1.1%         7.3%         0.0%           Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%           Wuhan Section (E)         -6.2%         25.8%         -14.2%         2.1%           Xian Section (E)         8.6%         -11.4%         1.0%         4.4%           L = Five largest sections in Region (total members)         E = Higher-grade members eligible for e-Membership	Taegu Section	2.0%	-11.5%	-0.5%	-1.8%	
Thailand Section (E)	Tainan Section	-4.6%	-1.8%	-3.4%	-3.2%	
Tokyo Section (L) 1.0% -4.3% -5.8% 0.5%  Uttar Pradesh Section (E) -5.0% 6.0% 1.1% 0.8%  Victorian Section -1.1% 1.1% 7.3% 0.0%  Vietnam Section (E) -29.4% -21.2% -8.3% -27.8%  Western Australia Section -2.0% 8.0% -4.5% -1.0%  Wuhan Section (E) -6.2% 25.8% -14.2% 2.1%  Xian Section (E) 8.6% -11.4% 1.0% 4.4%  L = Five largest sections in Region (total members)  E = Higher-grade members eligible for e-Membership	Taipei Section	-4.3%	-5.6%	2.7%	-2.6%	
Uttar Pradesh Section (E)       -5.0%       6.0%       1.1%       0.8%         Victorian Section       -1.1%       1.1%       7.3%       0.0%         Vietnam Section (E)       -29.4%       -21.2%       -8.3%       -27.8%         Western Australia Section       -2.0%       8.0%       -4.5%       -1.0%         Wuhan Section (E)       -6.2%       25.8%       -14.2%       2.1%         Xian Section (E)       8.6%       -11.4%       1.0%       4.4%         L = Five largest sections in Region (total members)       E = Higher-grade members eligible for e-Membership	Thailand Section (E)	-6.7%	5.4%	-3.4%	-4.9%	
Victorian Section         -1.1%         1.1%         7.3%         0.0%           Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%           Wuhan Section (E)         -6.2%         25.8%         -14.2%         2.1%           Xian Section (E)         8.6%         -11.4%         1.0%         4.4%           L = Five largest sections in Region (total members)         E = Higher-grade members eligible for e-Membership	Tokyo Section (L)	1.0%	-4.3%	-5.8%	0.5%	
Vietnam Section (E)         -29.4%         -21.2%         -8.3%         -27.8%           Western Australia Section         -2.0%         8.0%         -4.5%         -1.0%           Wuhan Section (E)         -6.2%         25.8%         -14.2%         2.1%           Xian Section (E)         8.6%         -11.4%         1.0%         4.4%           L = Five largest sections in Region (total members)         E = Higher-grade members eligible for e-Membership	Uttar Pradesh Section (E)	-5.0%	6.0%	1.1%	0.8%	
Western Australia Section       -2.0%       8.0%       -4.5%       -1.0%         Wuhan Section (E)       -6.2%       25.8%       -14.2%       2.1%         Xian Section (E)       8.6%       -11.4%       1.0%       4.4%         L = Five largest sections in Region (total members)       E = Higher-grade members eligible for e-Membership	Victorian Section	-1.1%	1.1%	7.3%	0.0%	
Wuhan Section (E)  -6.2%  25.8%  -14.2%  2.1%  Xian Section (E)  8.6%  -11.4%  1.0%  4.4%  L = Five largest sections in Region (total members)  E = Higher-grade members eligible for e-Membership	Vietnam Section (E)	-29.4%	-21.2%	-8.3%	-27.8%	
Xian Section (E)  8.6% -11.4%  1.0%  4.4%  L = Five largest sections in Region (total members)  E = Higher-grade members eligible for e-Membership	Western Australia Section	-2.0%	8.0%	-4.5%	-1.0%	
L = Five largest sections in Region (total members) E = Higher-grade members eligible for e-Membership	Wuhan Section (E)	-6.2%	25.8%	-14.2%	2.1%	
E = Higher-grade members eligible for e-Membership	Xian Section (E)	8.6%	-11.4%	1.0%	4.4%	
E = Higher-grade members eligible for e-Membership						



Web Cast Etiquette: Ask questions using the online chat feature. Technical help: help@readytalk.com

# thank you questions?



# **IEEE Contact Center**



Marianne Schmidt
Director IEEE Contact Center
445 Hoes Lane, Piscataway, NJ 08854
m.schmidt@ieee.org, +1.732.562.5546



# **Agenda**

- Contact Center Profile of Service
- Outreaches and Campaigns
  - 2011 Outreaches
  - Arrears Outreach Trends
  - New Member Welcome Campaign
- Globalization & Growth
- IEEE Support Center

#### **Appendix:**

- Managing Quantity & Quality
- Social Media





# Who we serve

Members
Prospective Members
Loyal Customers
One time shoppers
Vendors
Professional Partners
IEEE OU's

~

We are an information source for all who call on us.



## When we serve

Hours of Operations are 24/5 Sunday 4:30pm – Friday 5:00pm ET We are available 120 hour a week

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The extended hours allow our members and customers in Region 8 and 10 to do business with us during their work day.



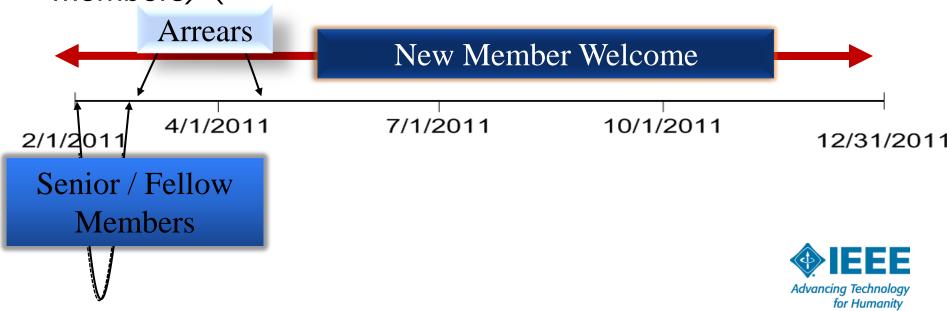
# How we serve

- IEEE Contact Center 3-5 Year Vision Aligned with IEEE 5 Year Aspiration.
- Eager to assist Members and Customers get the most from their relationship with the IEEE.
- Facilitate a coordinated strategy to present a "One IEEE" to all we serve.
- Inform prospective members of the benefits of membership and the professional value of joining the IEEE.
- Help existing members obtain the most value from their IEEE membership experience.
- Strive to provide a professional IEEE Home for members and customers.



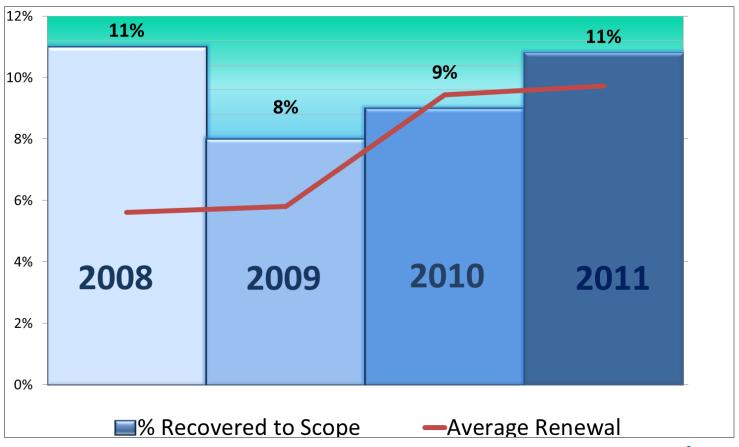
# 2011 Outreach Campaigns

- Arrears Outreach recovered 1,324 Members
- Senior Member Outreach recovered 230 Members
- Fellow Member Outreach recovered 50 Members
- New Member -Welcome Calling Campaign reached 60K members





## **Arrears Outreach Trend**







# **Arrears Outreach Campaign**

- 2011 Original Arrears List: almost 60K
- Recovered 1,324 Members
- All 10 Regions, 24/5 Outreach
- Higher Grade IEEE Members & Computer Society
- Trends & Reason for non-renewal:
  - Economy definite impact on results
  - "Pay IEEE Dues or Feed my Family?"
  - Employer no longer paying for dues
  - Change in profession or status



# **New Member Welcome Calls**

- Reached out to 60,000 New Members in 2011
- Personal call/email to welcome our new members
- Offer information driven by their reason for joining
- Contact Center Associate presents information about interested products and services

- The Goal personally connect with 50% worldwide
- The Benefit they are thankful and impressed that IEEE called to welcome them as a member
- The Result Increased engagement

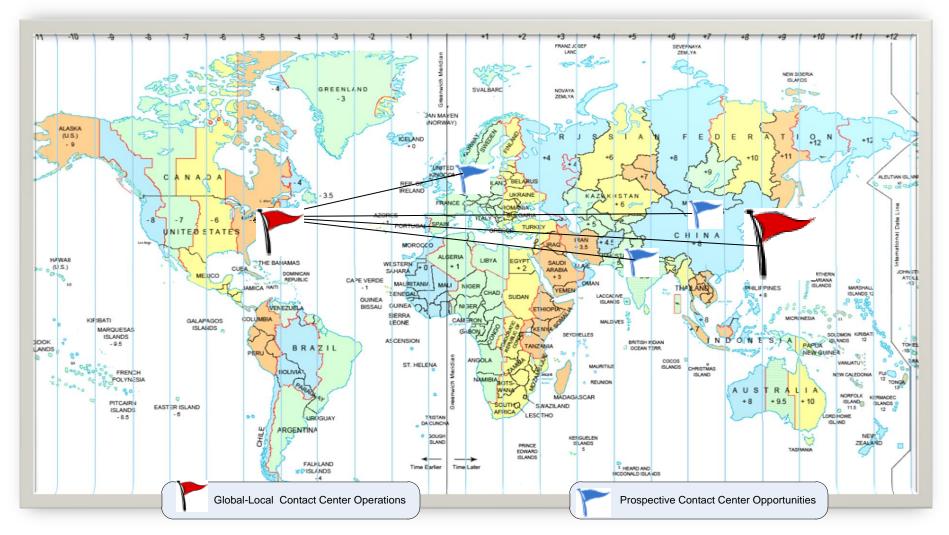


# **Moving Forward**

- Leveraging technology to positively impact global growth
- Providing our members, volunteers and staff with the tools they need to be successful.
- Integrating knowledge and information into easily accessible solutions



## **IEEE Contact Center Global Expansion**







# IEEE Contact Center Globalization and Growth Expands to Singapore Operation

To provide greater support for IEEE growing membership and customer activities worldwide

To present a Global Presence at Regional locations servicing our members, customers, volunteers and employees worldwide.





**Adding** Communication **Gateways** to connect with **IEEE Members** Customers Worldwide

Traditional Gateways

Telephone

**Email** 

Postal Mail

Evolving Gateways

Knowledgebase

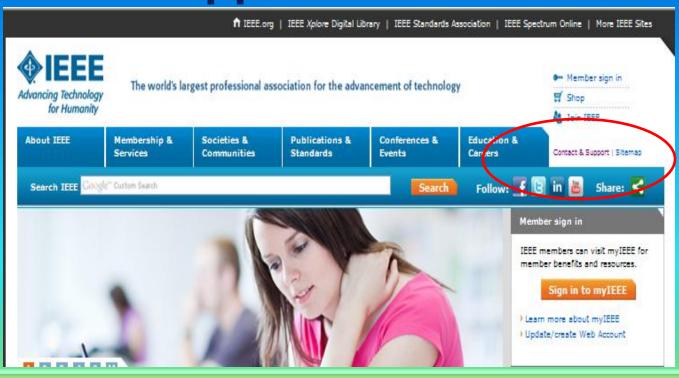
Live Chat

Social Media Forums





# **IEEE Support Center**



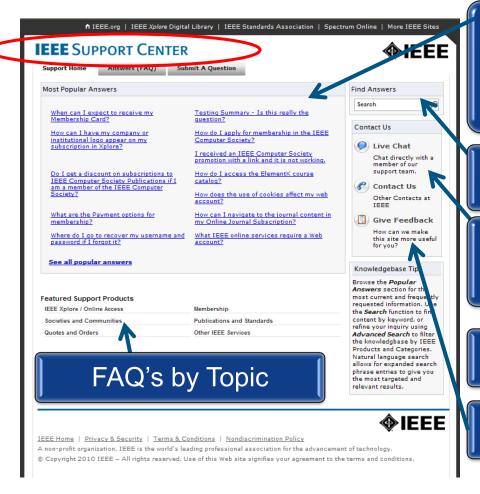
Link to the New IEEE Contact and Support Page

- members and customers can reach information quickly improving their experience through ease of use
- IEEE Support Center icon can be positioned at critical locations, time sensitive offerings - to drive awareness
- Over 100,500 visitors since deployment, 1 Aug 2011





## 1 Aug 2011 Deployed the IEEE Support Center



Access a knowledgebase of IEEE products, services and processes with Smart Assist feature for self managed results

Generate a search query

Conduct a <u>live online chat</u> with a Contact Center representative

Submit a Question

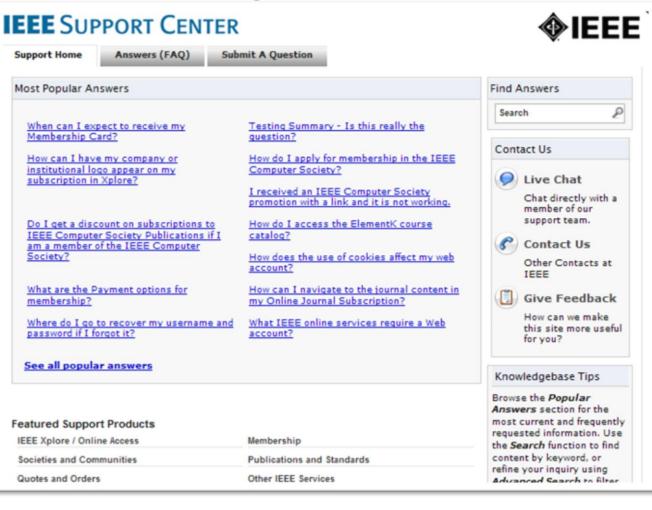
Give us Feedback

https://supportcenter.ieee.org





## **IEEE Knowledgebase**



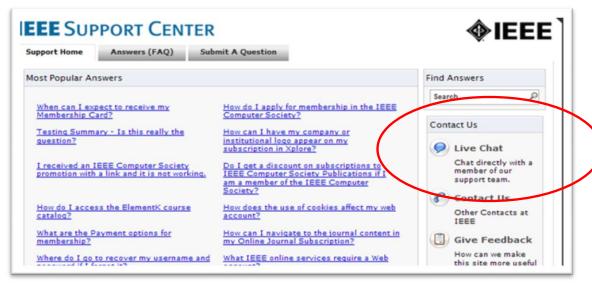
- Most Popular Answers
  - Search
    - Chat
  - Contact Us
    - Feedback
      - Topics





## **Live Chat**

- Supports Global expansion across IEEE Google translate allows
- Members can interact in their native language

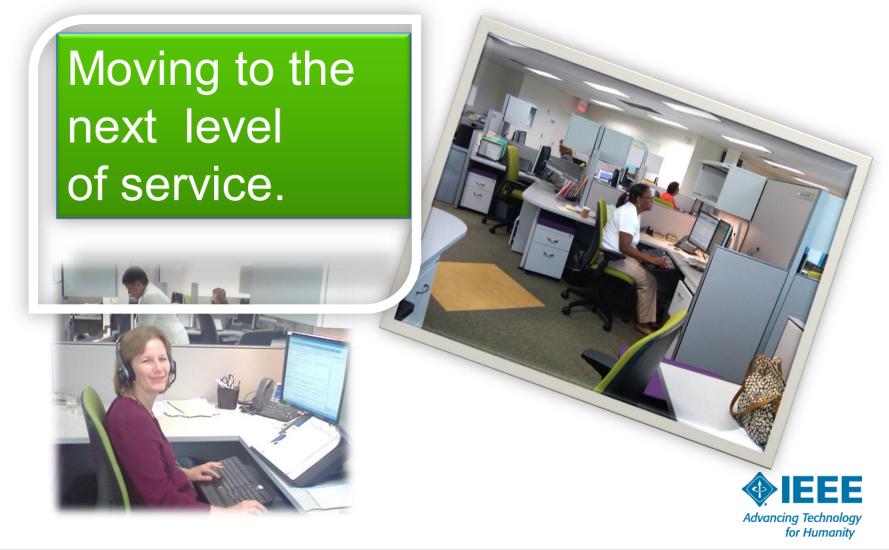


- Chat minimizes the need for costly international and domestic telephone calls
- Chat Associates are available 24/5, during the global business day
- Provides real time interactions between members and Contact Center
- Over 2,000 Live Chats since launch 1 Aug 2011
- Over 100,000 visitors to the Knowledgebase





## **IEEE Contact Center**



# QUESTIONS?

m.schmidt@ieee.org contactcenter@ieee.org



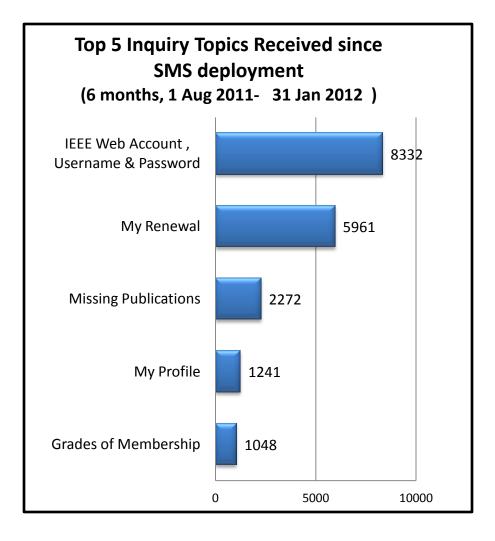


# **IEEE Contact Center**

# **Appendix**



# **Quantitative Management**



- Managing the reasons our members contact us
- •Striving to make on-line support, Knowledgebase, IEEE Support Center a values source
- •Make it easier to interact with the Contact Center and IEEE

#### 2011 Member Interactions

Telephone Incoming 40K

Email & White Mail 75K

Chat Sessions 2K

Outreaches 70K

Bulk Correspondence 20K

Surveys Sent 6K





# **Qualitative Management**

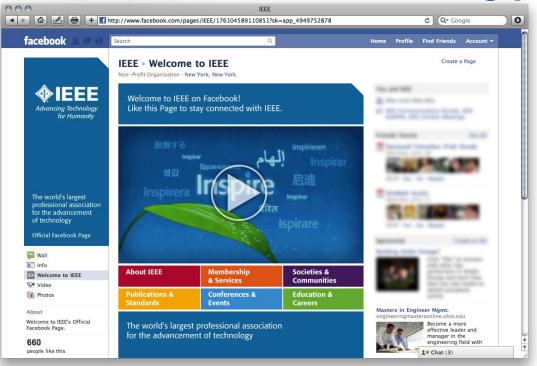
Success is measured against 22 data points & Metrics are driven by industry standard - best practices.

# Quality, Responsiveness, Availability, Productivity and First Contact Resolution

- Overall 90% of Members and Customers are Satisfied/Highly Satisfied with their interaction with CC
- First Contact Resolutions (FCR) is the prime indicator driving customer satisfaction. FCR industry standard goal is 60%. IEEE CC is achieving 73.9%
- Quality Monitoring resulted in a Score of 86% against a metric of 100%



Social Media and IEEE Contact Center We are meeting our members where they are today, by partnering to provide Social Media Support













# **Updates & Reminders / Direction**



Aleksandar Szabo
Chair, 2012 IEEE Membership
Recruitment and Recovery (MRR)
Committee

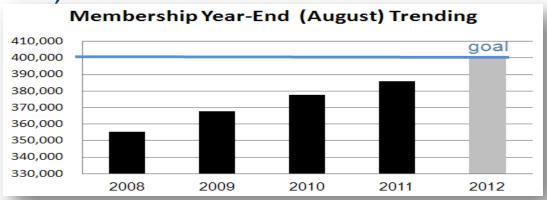
a.szabo@ieee.org





# Keep in Mind Our 2012 Goal

- We have a goal for the 2012 Membership Year! We want to increase our membership to reach 400,000 members at the end of the 2012 Membership Year (15 August 2012). It is a realistic consideration, but it will not be easy.
- Set retention and recruitment goals in your organizational units (Region, Society, Section, Chapter).







#### Reminders / Updates



- □ Report new officers via the online reporting at <a href="http://www.ieee.org/societies">http://www.ieee.org/societies</a> communities/geo activities/required reporting/officer\_forms.html
- ☐ Reach out to members who have not yet renewed
- □ New MD Officer Orientation scheduled for February 2012: Friday, 17 February at 1:00pm Eastern or 18:00:00 UTC Tuesday, 21 February at 7:00am Eastern or 12:00:00 UTC

Registration is still open, if you would like an invitation, please contact Cathy Downer at c.downer@ieee.org.

Sessions are scheduled for one hour.

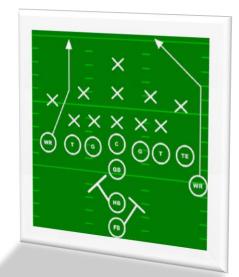


#### Wrap Up / Direction – MD Prioritization

- January through April
  - 85% effort Retention / Arrears Recovery
  - 15% effort Recruitment
- May through August
  - 10% effort Arrears Recovery
  - 90% effort Recruitment



- 85% Recruitment
- 15% Renewal monitoring



#### All the while ... MD Staff support:

- Retention / arrears recovery campaigns, electronic and print (through August)
- Recruitment / incomplete applications / reinstatement campaigns (monthly)
- Recruitment / authors outreach (May timeframe)





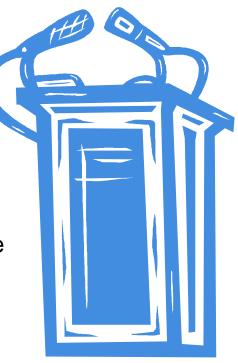
#### Future MD Webcast Topics & Speakers – Tentative Schedule

#### March

- Post-Arrears Actions
- Special webcast sessions to be scheduled for IBP orientation, watch for announcements

#### **April**

 New SAMIEEE Overview – Specific sessions will be offered for new SAMIEEE Training







#### Wrap Up / Direction – Next Webcast

Wednesday, 14 March 2012 1:00pm Eastern (New York) or 18:00:00 UTC

January	February	March	
April	May	June	
July	August	September	
October	November	December	



# Thank you Questions?



# **Open Floor Q&A**





### **Webcast Notes – Raising Questions**

- You can continue to ask topical questions using the chat box during the entire webcast. They will be presented by our Moderator to the appropriate presenter for response.
- Some questions in the Chat Box may be responded to during the webcast by presenters or moderator.





# **APPENDIX**





# **Use of SAMIEE Predefined Queries for Renewal Data**

15 January 2012

Presented by:

**Aleksandar Szabo**IEEE MGAB MRRC Chair





# **Grace Period and Recovery Period**

- Past Due Members (Pre-Arrears) who have not renewed for 2012 till the end of 2011 continue to have all the member benefits during the <u>two months grace</u> <u>period</u> (January and February 2012).
- During the grace period they are still in the list of active members.

- Members who have not renewed for 2012 till the end of February 2012 are deactivated and transfered to the list of Arrears.
- For those deactivated members (Arrears) the recovery period begins on 1 March.





# Past Due Members – Pre-Arrears and Deactivated Members - Arrears

- Members who have not renewed for 2012 till the end of 2011 are continuing to have all the member benefits during the <u>two months</u> <u>grace period</u> (January and February 2012) and they are named Non-Renewed Members, Past Due Members or "Pre-Arrears"
- At the end of February, after the Terminator Action, all the Pre-Arrears who didn't renew are sorted out, their member benefits, rights and privilages are deactivated (they don't receive the journals anymore) and they are named Deactivated Members or "Arrears"
- Starting from the beginning of March 2012 (recovery period) all deactivated members renewing for 2012 are transferred from the list of Arrears to the list of Active Members and their member benefits, rights and privilages are activated again instantaneously (they receive again the journals)

Advancing Technology for Humanity

# Members who have not renewed - SAMIEEE helps to find them

- To be efficient MD officers need the data about members in their organizational units, especially during the renewal period.
- If they want to contact members who have not renewed, they need to know who are those members.
- Fortunatly they have access to a powerful tool known as SAMIEEE, where all the data about members can be found.
- Let us see how we can use SAMIEEE Predefined Queries for renewal data.

# PRE-ARREARS - MEMBERS WHO DID NOT RENEW FOR 2012 \*ACCESS BEFORE THE END OF FEBRUARY 2012 ONLY\*

- Go to SAMIEEE <u>www.ieee.org/samieee</u>
- Click Access SAMIEEE
- Insert you User ID and Password and click Login
- Click SAMIeee in Shared Folders
- Click Geographic Predefined Queries and you will get the list of Predefined Queries
- From the list of Predefined Queries select
  - (GEO) 2011 Last Renewal Year for Active Members Name, Grade, Email
     Results show information only about members in your geographic unit who paid for 2011, but didn't renew for 2012 along with Name, Grade, Membership Status and Email Contact. You can download the table to Excel and sort the data as you like.
- From the list of Predefined Queries you can also select
  - (MD) First Year Members not Renewed
    Results show information only about first year members in your
    geographic unit who joined for 2011, but didn't renew for 2012,
    showing Name, Grade, Membership Status and Email Contact.
    Download the table to Excel and sort the data as you like.

#### **MEMBERS WHO RENEWED FOR 2012**

(instead of members who have not renewed you can get the list of members who renewed)

- Go to SAMIEEE <u>www.ieee.org/samieee</u>
- Click Access SAMIEEE
- Insert you User ID and Password and click Login
- Click SAMIeee in Shared Folders
- Click MD Predefined Queries and you will get the list of Predefined MD Queries
- From the list of MD Predefined Queries select
  - (MD) 2012 Renewal Year for Active Members Name, Grade, Email

Results show members in your geographic unit who renewed for 2012, info includes Name, Grade, Membership Status and Email Contact. You can download the table to Excel and sort the data as you like.

# From 1 March 2012 Use SAMIEEE to get the list of Arrears in your Organizational Unit Members deactivated at the end of February 2012 who didn't renew for 2012

- Go to SAMIEEE <u>www.ieee.org/samieee</u>
- Click Access SAMIEEE
- Insert you User ID and Password and Login
- Click SAMIeee in Shared Folders
- Click Geographic Predefined Query and you will get the list of Predefined Queries
- From the list of Predefined Queries select (GEO) Arrears: Member Contact Info By Section-By Grade
- Download the list to Excel and sort the data as you like...



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# IMPORTANT: User access to SAMIEE is limited by organizational unit and to the following IEEE volunteer positions (names must be in the Geographic Roster!)

- Region Directors, Director Elects, Past Directors, Treasures, Secretaries
- Region MD Chairs
- Section/Council/Subsection Chairs, Vice Chairs, Treasures and Secretaries
- Section/Council/Subsection MD Chairs
- Chapter and Joint Chapter Chairs
- Student Branch Chairs and Counselors
- Society Presidents, President Elects, Past Presidents, Vice Presidents, Treasures, Secretaries, Executive Directors, Administrators, Chapter Coordinators
- Society MD Chairs



Advancing Technology for Humanity

# Every MD Officer has the opportunity to use SAMIEEE

- By using SAMIEEE, MD Officers can get the data about the members in their organizational units any time!
- By using these data MD Officers can efficiently perform their job.
- Be familiar with SAMIEEE.
- Use SAMIEEE regularly.
- For your convenience use the Predefined Queries. You can easily modify them if needed.
- You have the possibility to prepare and use your own queries.
- If you are not familiar with SAMIEEE, visit www.ieee.org/samieee and/or ask for help volunteers already using SAMIEEE.

# To learn more about SAMIEEE visit www.ieee.org/samieee

### Select

- the Quick Training Guide a two page document giving step-by-step instructions on the basic SAMIEEE use
- Online Video Training Modules
- □ Reference Materials



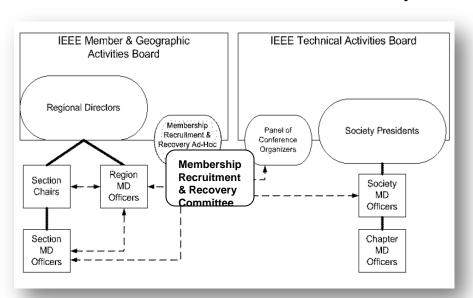
# Appendix Team Resources





#### **MRRC Team Development – Engagement**

- Alignment with the new MGA mission and values
- Volunteer & Staff partnership
- MD position vacancies
- Regional Training
- Partnering across IEEE
- MD Portal & Virtual Community



#### If the MGA is Successful ...

IEEE member satisfaction & relevance is growing and reflected in improved retention and total membership

The MGA is a data-driven organization that proactively anticipates and reacts to the needs of the member and the profession

The MGA facilitates recruitment, training, development of IEEE volunteer leaders

The MGA facilitates successful regions, sections, chapters, and affinity groups

The MGA is responsible for all aspects of member and membership activities with the IEEE

The MGA ensures a "home(s)" for every member

Technology professionals will understand IEEE membership's importance in their careers

The MGA will develop sections, and regions and reward them based on their measured success

The MGA facilitates communications and engagement opportunities for IEEE members in multiple ways

IEEE and its members' achievements are universally recognized





## The voting members of the MRRC (2012)



R1 - Gim Soon Wan gimsoon@ieee.org



R7 - Lawrence Whitby lwhitby@ieee.org



R2 - Javvad Qasimi javvad@ieee.org



R8 - Dirk Van Hertem dirk.vanhertem@ieee.org



R3 - Bill Williams billwill@ieee.org



R9 - Norberto Lerendegui nlerendegui@ieee.org



MGA 2012 Membership Recruitment & Recovery (MRR) Committee Chair a.szabo@ieee.org



R4 - Mohamad Berri mberri@ieee.org



R10 -Hang-Bong Kang hbkang@catholic.ac.kr



R5 - Joe Redfield j.redfield@ieee.org



TA Representative Antonio Luque aluque@gte.esi.us.es



R6 - Randall G. Redondo rredondo@ieee.org



TA Representative Robin Sarah Bradbeer eersbrad@cityu.edu.hk



#### The Regional Team

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### **Regional Student Activities Chairs (RSACs)**

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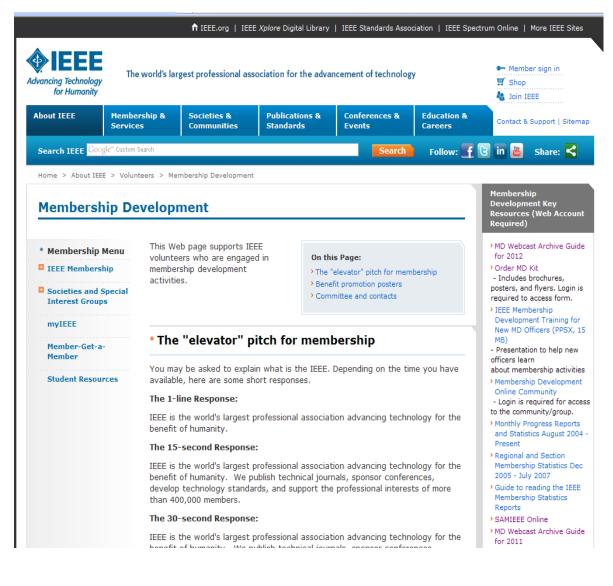
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#### Membership Development Portal – www.ieee.org/md



- Membership Reports
- MD Online Community
- SAMIEEE access
- MembershipDevelopment Manual
- Member benefits at a glance (One-page flyer)
- Recruitment programs and tools
- MD Kits online order form
- Benefit Development Toolkit: Regions 7-10
- Presentation templates
- IEEE membership statistics





#### **Online Order Form available**



**SELECT KIT** 

for the advancement of technology

#### On-Demand Kit Order Form: IEEE Membership Development

Introduction: This online ordering form is a resource for membership development officers. You can now select a Kit to compliment your need of membership development materials â€" either for a meeting or event.

Meeting Kit (e.g., Section, Regional, Society or Leadership meetings)		
	Small	Large
Membership Recruitment Brochure Higher Grade Membership Application Pad Promotional Poster for IEEE Membership MGM Fflwer	10 1 2 5	20 1 5 10
MGM Business Card Assorted IEEE promotional items  • Bumper Stickers	25	50
Foam Puzzles	15 5	25 10
Assorted Bookmarks	10	15
First Year Member Cards and Envelope First Year Member Flyer myIEEE Information Sheet IEEE.tv Information Sheet	1 set 1 5 5	1 set 1 10 10

Event Kit (e.g., Conferences, Congresses, tradeshows, etc.	)	
	Small	Large
	oman	Luigo
Membership Recruitment Brochure	20	0
1-Page Membership Flyer	0	100
	•	
Professional Grade Membership Application Pad	1	2
Promotional Poster for IEEE Membership	5	5
MGM Flyer	10	15
MGM Business Card	50	75
Assorted IEEE give-aways		

Large









#### **Online MD Resources**

- The web page to join the IEEE
- The web page for MD volunteers
- The web page for IEEE benefits
  - www.ieee.org/benefits
- Your Region web page
- Your Section web page
- Your Chapter web page
- Your Conference web page
- Your Student Branch web page

www.ieee.org/join www.ieee.org/md

www.ieee.org/?? www.ieee.org/?? www.ieee.org/?? www.ieee.org/??

